

FEDERAL SIGNAL CORPORATION
BOARD OF DIRECTORS
COMPENSATION AND BENEFITS COMMITTEE CHARTER

Purpose

The Compensation and Benefits Committee (the “Committee”) is appointed by the Board of Directors (the “Board”) of Federal Signal Corporation (“Company”) to establish and oversee the Company’s general compensation and benefits philosophy, to approve compensation and benefits specifically pertaining to the Company’s Executive Officers (defined to consist of all Section 16 officers), and to undertake such other responsibilities or tasks as the Board may delegate or assign to the Committee from time to time.

The Committee will produce an annual report on executive compensation for inclusion in the Company’s proxy statement.

Committee Membership, Structure and Operations

- A. *Number and Qualifications.* The Committee shall consist of no fewer than three members. Each member of the Committee must meet the independence requirements of the New York Stock Exchange (“NYSE”). At least two members of the Committee shall also qualify as “non-employee” directors within the meaning of Exchange Act Rule 16b-3.
- B. *Appointment, Removal and Resignations.* Members of the Committee shall be appointed by the Board on the recommendation of the Governance & Sustainability Committee of the Company. Committee members may be removed, with or without cause, or replaced by the Board in its discretion at any time. Notwithstanding the above, any member of the Committee may resign upon providing at least thirty days prior written notice to the Board.
- C. *Chair and Guidelines.* Unless the Board elects a Chair, the members of the Committee shall designate a Chair by majority vote of the members of the Committee. The Chair of the Committee shall establish such rules for the Committee and its members as may from time to time be necessary and proper for the conduct of the Committee’s business in conformity with the applicable laws, rules and regulations. The Chairman of the Committee shall approve the agenda for the Committee’s meetings in consultation with other members of the Committee, and any member may suggest items for the Committee's consideration.
- D. *Meetings.* The Committee shall meet at least once a year or more frequently as circumstances dictate. The Committee may meet by telephone, or video conference. A majority of the members of the Committee shall constitute a quorum and such majority shall be able to conduct any business brought before the Committee. The Committee may take action by unanimous written consent in lieu of a meeting. The Committee shall make a report to the Board after each Committee meeting. The Committee will periodically meet in executive sessions at which no members of management of the

Company are present, including during voting or deliberations on executive compensation.

- E. *Subcommittees.* The Committee may form and delegate authority to subcommittees when appropriate, provided that such delegation is permitted under applicable laws, rules and regulations.
- F. *Annual Review and Assessment.* The Committee shall review and reassess the adequacy of this Charter annually and make changes as appropriate. The Committee shall also perform an annual self-evaluation of the Committee's performance in accordance with the applicable laws, rules and regulations and report its findings and make any recommendations to the full Board.

The following shall be the common recurring duties and responsibilities of the Committee in carrying out its oversight functions. These duties and responsibilities are set forth below as a guide to the Committee with the understanding that the Committee may alter or supplement them as directed by the Board or as appropriate under the circumstances to the extent permitted by applicable law or New York Stock Exchange ("NYSE") listing standard.

Authority and Responsibilities with Respect to the Establishment of General Compensation Philosophy

The Committee is responsible for establishing and approving the Company's general compensation philosophy, and for approving significant changes in and additions to the Company's benefit programs. The Committee will report to the Board on significant changes in these programs.

The Committee shall review the Company's compensation and benefit programs, and policies to confirm that incentive pay does not encourage unnecessary risk taking; review and discuss, at least annually, the relationship between risk management policies and practices, corporate strategy, appropriate governance and compensation; and assess whether any risks arising from the Company's compensation programs, policies and practices for Executive Officers and other employees are reasonably likely to have a material adverse effect on the Company.

Authority and Responsibility with Respect to Executive Officers

- A. *Establishing Objectives of Executive Officer Compensation.* The Committee shall establish the philosophy and set the broad objectives of the Company's compensation programs with respect to its Executive Officers. The Committee shall annually review and approve revisions and/or updates to the Company's goals and objectives relevant to the Executive Compensation Program and shall evaluate the total compensation paid (or proposed to be paid) to the Executive Officers to ensure that such compensation complies with and promotes the Company's goals and objectives.
- B. *Determining Components of Compensation.* The Committee shall determine the various elements to comprise the Company's Executive Compensation Program, which may include, but shall not be limited to: base salary, annual incentive awards,

long-term incentive compensation, benefits and perquisites. In determining the particular elements of the Executive Compensation Program, the Committee shall consider how each such element relates to the overall compensation goals and objectives of the Company and select those elements that the Committee believes best promote such goals and objectives. The Committee shall also be responsible for setting or approving current and prospective Executive Officer employment agreements, severance plans, change in control, and other event-driven policies. All significant changes in compensation structure of Executive Officers shall be approved by the Board.

- C. *Establishing Performance Goals.* The Company's Executive Compensation Program includes performance-based compensation components. Periodic and/or annual performance goals are set for the Company, each business unit and each Executive Officer. The Committee shall establish the goals for the CEO and shall oversee the establishment of goals for all other Executive Officers.
- D. *Evaluation of Performance against Goals.* The Committee shall annually evaluate each Executive Officer's performance in light of the goals established with respect to such Officer for the particular year, and, based on this evaluation, establish the Officer's compensation levels, including the (a) annual base salary level, (b) the annual incentive compensation opportunity level and payout, (c) the long-term incentive compensation levels, and (d) any other elements of compensation that may be available under the Executive Compensation Program. In determining the compensation of any Executive Officer, the Committee may consider, among other factors, the Company's performance and relative and total stockholder return, the value of similar compensation for executive officers of comparable companies, the awards given to the Executive Officer in past years, and the adequacy of the Company's capacity to fund the compensation. The compensation of the CEO shall be determined by the Committee meeting in an executive session without the CEO present. The Committee has discretion to modify any recommended adjustments or awards to the CEO and the Executive Officers to ensure pay for performance.
- E. *Stock Ownership Guidelines.* The Committee shall develop and approve any Stock Ownership Guidelines and Retention/Holding Requirements. At least annually, the Committee will monitor compliance with Executive Stock Ownership Guidelines.
- F. *Succession Planning.* The CEO shall provide an annual report on succession planning and related recommendations to the Committee and the Board.
- G. *Clawback Policy.* The Committee shall review and approve the implementation or revision of any clawback policy allowing the Company to recoup compensation paid to executive officers and other employees. Any compensation action taken in connection with such a clawback policy as it pertains to the CEO requires the approval of the Board, consistent with all other CEO-compensation-related determinations, as set forth in the Corporate Governance Guidelines.
- H. *Retention of Advisors.* The Committee shall have the authority to retain and terminate

advisors such as compensation consultants, legal counsel, accounting or other professionals. The Committee shall receive appropriate funding from the Company, as determined by the Committee, for the payment of reasonable compensation to such advisors. The Committee shall be directly responsible for the appointment, compensation and oversight of the work of any such advisor retained by it. The Committee may use such advisors to provide advice and assistance that the Committee deems necessary and/or advisable in performing its duties including, but not limited to, (a) evaluating the objectives of the Company's compensation programs, (b) determining individual elements of compensation (and/or the relation between such elements) to comprise the Executive Compensation Program, and (c) evaluating and setting the individual compensation of the Executive Officers. In retaining or seeking the advice or assistance of such advisors (other than in-house legal counsel), the Committee must consider the independence factors specified from time to time in Section 303A.05(c)(iv) of the New York Stock Exchange Listed Company Manual. After considering the specified independence factors, the Committee may retain, or receive advice or assistance from any advisor, including ones that are deemed not independent. Notwithstanding the foregoing, the Committee is not required to assess the independence of any advisor that acts in a role limited to consulting on any broad-based plan that does not discriminate in scope, terms or operation in favor of the Executive Officers or Directors and that is generally available to all salaried employees or providing information that is not customized for a particular company or that is customized based on parameters that are not developed by the advisor and about which the advisor does not provide advice.

- I. *Say-on-Pay*. The Committee shall review the results of any advisory shareholder votes on executive compensation ("Say-on-Pay" Votes) and consider whether to recommend adjustments to the Company's executive compensation policies and practices as a result of such votes.
- J. *Say-on-Frequency*. The Committee shall, as needed, recommend for approval by the Board of Directors how frequently the Company should conduct Say-on-Pay Votes, taking into account the results of any prior shareholder votes regarding the subject.

Review and Approval of Compensation Discussion and Analysis for Annual Proxy Statement

In fulfilling its duties with respect to the Compensation Discussion and Analysis, the Committee shall:

- A. Cause minutes of its meetings to be taken, including but not limited to, executive sessions during which compensation decisions are made;
- B. Provide copies of such minutes to members of management responsible for preparing and certifying such Compensation Discussion and Analysis;
- C. Review the Compensation Discussion and Analysis for accuracy and completeness, and provide comments to the same as appropriate, in each case within the time requested by management.

- D. Recommend to the Board that the Compensation Discussion and Analysis be included in the Company's annual proxy statement and produce an annual report of the Committee on executive compensation in compliance with, and to the extent required by, applicable rules and regulations.